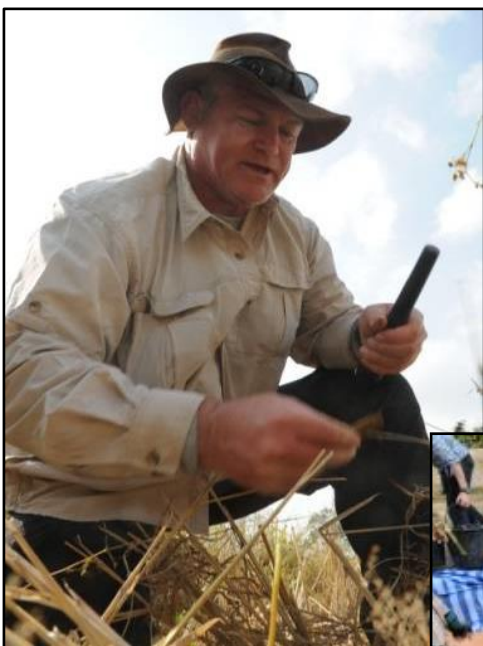




Operational Observations and Insights





Cambodia Field Activities



2 Recoveries

1 Investigation



Laos Field Activities



10 Recoveries
2 Investigations





Vietnam Field Activities



14 Recoveries
8 Investigations





Curveballs



- **October 2013 “Government Shutdown”**
 - Unable to execute contracts or make fiscal commitments
 - Cancellation of 5 Recoveries in Vietnam and 6 in Laos
 - Mixed signals and broken faith with host nations
- **Other impacts caused by fiscal uncertainties**
 - Civilian hiring freeze limit number of fielded scientists



Base Hits and Home Runs



- **Cambodia**
 - New international agreement restarted field work
 - First repatriation in 6 years
- **Laos**
 - Improved working relationships
 - Increased flexibility from the Lao
- **Vietnam**
 - Freedom of access throughout the country
 - Increase in turnover of archival materials



Ideal Circumstances



- **In-country talent and leadership**
 - Optimal Detachment Commanders
 - Connecting Casualty Resolution Specialists
 - Invested U.S. Ambassadors

- **Relationships and trust**
 - Cooperative and respectful officials and partners
 - Appreciative and willing villagers

- **A robust FY15 Operations Plan**
 - Awaiting Secretary Lumpkin's concurrence



The Unassailable Facts

- **Passion and empathy for you**
- **Dedication and determination of JPAC's professionals**
- **Integrity of investigations, recoveries, and forensic science**



*Until
They
Are
Home*