

A photograph of a group of people, including children and adults, gathered on a dirt bank next to a river. Some people are standing on the bank, while others are crouching or kneeling, possibly engaged in a community activity or a small-scale construction project. There are several black buckets on the ground. The background shows a river and some trees under a clear sky.

The Fundamentals of Executing Joint Field Activities (JFAs)

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Deputy to the Commander
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How do we get to this point





Host Nation Coordination

- **Goal: Gain Access and Permission for JFA**
 - By country not conflict
- **Internal Coordination**
 - JPAC Policy Officers
 - DPMO Policy Officers
 - US PACOM Country Desk Officers
 - US Defense Intel Agency (Stony Beach)
 - US State Department Country Team
 - Defense Attaché Office
 - Joint US Military Assistance Group
- **External Host Nation Coordination**
 - Ministry of Foreign Affairs
 - Ministry of Defense
 - Ministry of Public Security
 - National/Regional/Provincial Officials
 - District-level teams

**Communication
is Key**



Our Toolkit...

- **Diplomatic Notes**
- **Technical Talks**
- **Formal/Informal correspondence**
- **Memoranda**
- **Statements of Understanding**

6/1

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Investigative Objectives

POW/MIA Analysis

Archival Research/ Historical Analysis



Investigations find the "X" so that recovery teams can begin excavation



Host Nation Support



Research & Inv Team (RIT)
Laos Joint Inv Element (LJIE)
VNOSMP Advance Work
Lao POW/MIA Team
Locate/interview Witnesses
Archival Research on Request
Liaison with Local Officials

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Recovery Site Selection

- **The Master Excavation List (MEL)**
 - The queue of cases waiting for RECOVERY or PHASE 2 TESTING
 - Catalogued by conflict / region / country
 - Further sorted with a Decision Matrix (DECMAT)
- **The DECMAT:**
 - A Decision Support Tool that assigns a relative numeric value based on a set of factors pertaining to an individual location/site
 - Seven evaluation criterion are used to assign an holistic score to each site to determine desirability to recover
- **The Reality:**
 - Access (political, environmental/weather)
 - Complexity (safety, size, duration, special training)
 - Cost
 - Logistics Feasibility (helicopters, boats, safety mitigation)





Operational Parameters



Mission Type

Host Nation Support



Base Camp



Assets



6/1
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Greatest loss of work days is the result of unpredictable weather



Team Selection

- ☐ Team Leader: Army, AF, USMC Captain
- ☐ Recovery Leader: CIL Anthropologist / Archeologists
- ☐ Team Sergeant: E7
- ☐ Mortuary Affairs Tech: 92M
- ☐ Linguist*
- ☐ Medic*
- ☐ EOD Tech*
- ☐ Life Support Tech*
- ☐ Photographer*
- ☐ Communications Specialist*



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** Augmentee Support - Note JPAC is assigned personnel in all of these areas although not enough to cover all missions.*

Investigation Teams: Require fewer personnel typically 6-8.



Team Training



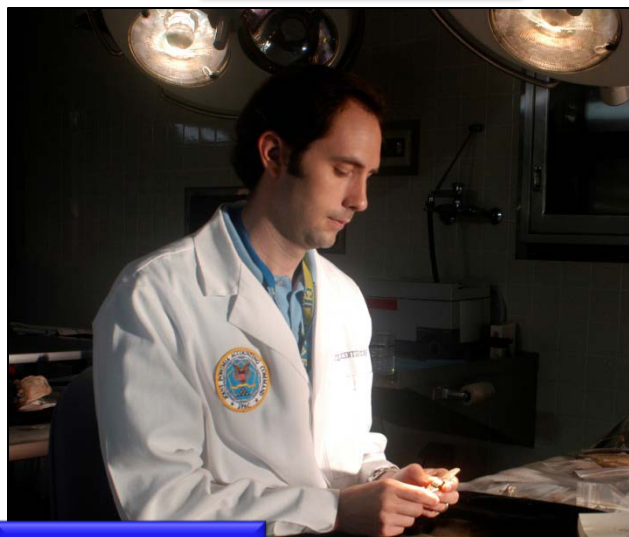
Safety



Skill sets



Evidence Screening



Evidence Analysis



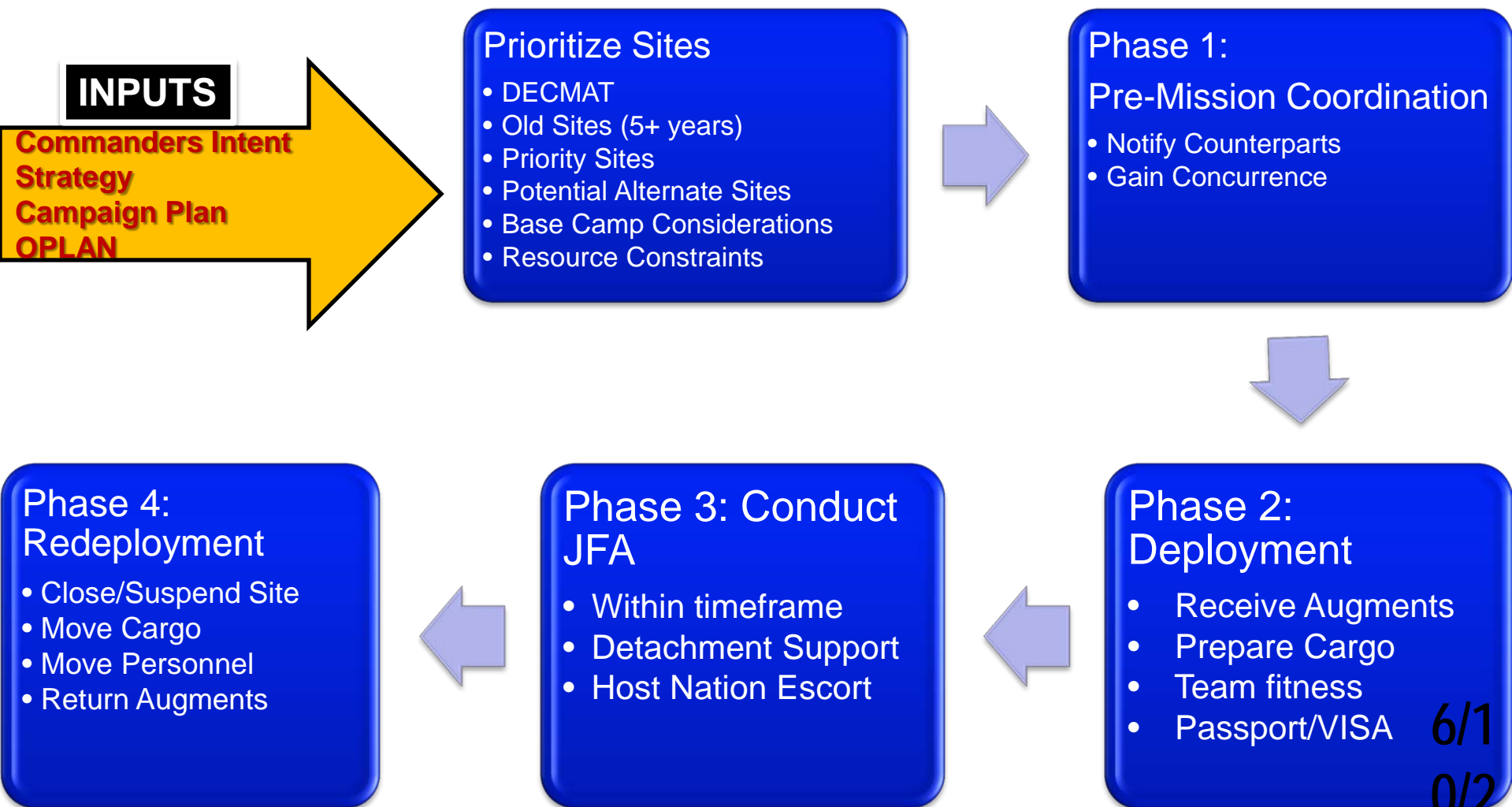
Evidence handling



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Phased Approach to JPAC Ops in Southeast Asia



Boots on the ground...



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Success is...



Bringing Them Home...

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